

How to communicate effectively across lines of difference

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Topics



- Strategies for effective conversations across lines of difference
 - Group and one on one
 - Variety of applications
- Practicing as we go!
- Putting the horse before the cart...

Strategy 1: Setting group norms

- Starting off with common understanding
- If you have the time at the start of the meeting, write your standards together
 - Culture and context matter!
 - Roles are important to say out loud!

Think, then share with a neighbor: What are a few good 'ground rules' you'd want to see in a group conversation?



Strategy 2: Pair and Share

- A great way to break the ice!
- The opportunity to practice helps to ensure noone is put on the spot
- People who have trouble with 'thinking out loud' will be more likely to share their thoughts





Suggested norms for effective group conversations:

- Listen respectfully and fully
- Assume good intentions
- Remember: for some people, it is personal
- Stand up, step back
- Avoid personal attacks
- You are an expert on your lived experience



Cont'd

- When sharing personal experiences...
- Avoid overgeneralizations
- Use "I" statements
- When listening to others' personal experiences...
- Believe them!
- Ask questions to learn and to clarify



Other considerations...

- "Ouch!"
- "Nope!"
- "Snap!"
- "We don't do that here"





Identifying the challenge

- How might we define lines of difference?
- Why is it sometimes challenging to communicate effectively across lines of difference? What is at the root of this?
-What are we afraid of?





Think, then share with a neighbor: Think of a good conversation you've had. What characteristics did it have that made it successful?



Strategy 3: Meta-conversation

- Talking about how we talk
- Reflecting on why we may find something challenging gives us a 'chill' start and lets us gain some equilibrium
- Identifying our worries humanizes us and establishes good intentions
- Thinking about the characteristics of good communication helps guide the way





- Spend more time listening than you think you should!
- Full attention
- Active signs of engagement and interest
- Rephrasing
- Clarifying questions



Quality Questioning

- Genuine curiosity
- Goal of understanding and learning
 - Empathy
- You don't know the answer... and want to!
- Value of tone and intent





Reflection

• What kinds of questions or statements stop conversations cold? What kind could open a door?



Think, then share with a neighbor: What would be an example of a great "door opening" question or statement?



Open Questions

- Have a mutual exchange of information by asking questions that explore (and celebrate!) one another's
 - Experiences
 - Perspective
 - Priorities
 - Values
 - Wisdom





Strategy 4: Active listening, questioning

- Discover common ground, celebrate unique strengths
- Create opportunity for greater understanding
- Reduce defensiveness
- Plant seeds for positive growth and change
 - ...People are more likely to be open to new ideas when they feel understood, heard, and supported!



High Stakes/Sensitive Conversations

- Emotions and stakes are high
- Opinions strongly differ
- Avoidance, silence, resentment, misunderstanding





Strategy 5: STATE

- Share your objective, observable facts
- Tell your story
- Ask for others' paths
- Talk tentatively
- Encourage testing
- Key: willingness to be open to change, balancing confidence and humility



Strategy 6: Engaging in Dialogue

- Know what you really want ahead of time
- Mutually share information openly, honestly, and candidly
- Use "and" thinking instead of "either/or"
- Establish safety
 - You care about the other person's best interests and goals
 - You care about them



Discussing Difference

- Avoidance
 - Paralysis, discomfort, uncertainty, inertia
 - "I don't want to say the wrong thing, or offend"
- Mindset and assumptions
 - "This is what I've heard"
- Value of diverse perspectives and experiences



Discussing Difference: do's and don'ts

• Do

- Provide a space where a variety of voices and perspectives are encouraged
- Exercise perspective-taking muscles
- Don't
 - Single out
 - Assume someone is representing their entire group
 - Jump to conclusions



Strategy 7: Hit Pause

- After hearing a perspective or story from someone that goes against your expectations or assumptions, it's valuable to
 - Pause
 - Reflect
 - Adjust





Reflection



Think, then share with a neighbor: What is an example of a time when you've had to adjust your assumptions?





Strategy 8: Ask a Question, Any Question

- Anonymous, written questions
- Address honestly
- Reduces embarrassment, fear
- Good temperature check about initial assumptions, concerns, beliefs, areas of challenge





Strategy 9: Diversify your Portfolio

- When we encounter a variety of stories and voices from people who differ from us...
 - We see more complexity in others
 - We have more flexibility in our thinking
 - We have a greater capacity for empathy and understanding
 - We are more capable of providing a welcoming space where difference can be celebrated



Closing thoughts



How can you apply these strategies to future conversations? What are the most vital takeaways?

Any questions?





Recommended Reading



- Crucial Conversations
- On Becoming a Person
- Motivational Interviewing: Preparing People for Change